| Levered Sources \& Uses |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  | Total | \% of Total | 106 keys <br> Per Key |
| Uses: |  |  |  |  |
| Purchase Price |  | \$40,000,000 | 87.5\% | \$377,358 |
| Acquisition Costs |  | 800,000 | 89.3\% | 384,906 |
| Interest Reserve |  | 1,560,000 | 92.7\% | 399,623 |
| Tax Reserve |  | 530,121 | 93.8\% | 404,624 |
| DD / Legal |  | 0 | 93.8\% | 404,624 |
| CapEx/Renovation |  | 2,000,000 | 98.2\% | 423,492 |
| Financing |  | 320,000 | 94.5\% | 407,643 |
| Other |  | 500,000 | 95.6\% | 412,360 |
| Operating Cash Flow Shortfalls |  | 0 | 61.3\% | 264,151 |
| Total Uses |  | \$45,710,121 | 100.0\% | \$431,228 |
| Sources: |  |  |  |  |
| Senior Loan |  | 24,000,000 | 52.5\% | 226,415 |
| Mezzanine Loan / Preferred Equity |  | 4,000,000 | 61.3\% | 264,151 |
| Equity |  | 17,710,121 | 100.0\% | \$431,228 |
| Total Sources |  | \$45,710,121 | 100.0\% | \$431,228 |
| Return Summary |  |  |  |  |
|  | Peak Equity | IRR | Profit | Multiple |
| Unlevered Project | \$43,830,121 | 11.5\% | \$41,237,982 | 1.94x |
| Levered Project | \$17,710,121 | 18.8\% | \$26,094,098 | 2.47x |
| Limited Partner | \$16,824,615 | 16.2\% | \$19,378,495 | 2.15x |
| General Partner | \$885,506 | 41.3\% | \$6,715,603 | 8.58x |
| Sponsor Promote Only | n/a | n/a | \$5,695,682 | n/a |


| NOI Summary |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Year | Date | Forward NOI | Growth | Unlevered NOI Yield | $\Delta$ to Exit Cap |
| Year 1 | 12/31/2023 | 3,255,310 |  | 8.0\% | 0.5\% |
| Year 2 | 12/31/2024 | 3,792,394 | 16.5\% | 9.3\% | 1.8\% |
| Year 3 | 12/31/2025 | 3,929,296 | 3.6\% | 9.6\% | 2.1\% |
| Year 4 | 12/31/2026 | 4,071,091 | 3.6\% | 10.0\% | 2.5\% |
| Year 5 | 12/31/2027 | 4,217,952 | 3.6\% | 10.3\% | 2.8\% |
| Year 6 | 12/31/2028 | 4,370,061 | 3.6\% | 10.7\% | 3.2\% |
| Year 7 | 12/31/2029 | 4,527,602 | 3.6\% | 11.1\% | 3.6\% |
| Year 8 | 12/31/2030 | 4,690,768 | 3.6\% | 11.5\% | 4.0\% |
| Year 9 | 12/31/2031 | 4,859,759 | 3.6\% | 11.9\% | 4.4\% |
| Year 10 | 12/31/2032 | 5,034,780 | 3.6\% | 12.3\% | 4.8\% |


| Exit Summary |  |  |
| :---: | :---: | :---: |
| Exit Year |  | Year 7 |
|  | Per Key | \$ Amount |
| Exit NOI | \$42,713 | \$4,527,602 |
| Exit Cap Rate |  | 7.50\% |
| Exit Value | \$569,510 | \$60,368,023 |
| Selling Costs | $(\$ 5,695)$ | $(\$ 603,680)$ |
| Net Sales Price | \$563,815 | \$59,764,343 |
| Debt Summary |  |  |
| Senior Loan (at Acquisition) |  |  |
| Loan Proceeds |  | \$24,000,000 |
| Leverage (\% of Purchase Price) |  | 60.0\% |
| Interest Rate |  | 6.50\% |
| Financing Fee |  | \$240,000 |
| Type |  | Interest Only |
| Amortization Years |  | N/A |
| Annual Payment |  | 1,560,000 |
| DSCR Year 1 |  | 0.73x |
| DSCR Year 3 (Stabilized) |  | 2.43x |
| Mezzanine Loan / Preferred Equity |  |  |
| Loan Proceeds |  | \$4,000,000 |
| Leverage (\% of Purchase Price) |  | 70.0\% |
| Interest Rate |  | 13.00\% |
| Financing Fee |  | \$80,000 |
| Type |  | Interest Only |
| Amortization Years |  | N/A |
| Annual Payment |  | 520,000 |
| DSCR Year 1 |  | 0.55x |
| DSCR Year 3 (Stabilized) |  | 1.82x |
| Senior Loan (Refinance) |  |  |
| Loan Proceeds |  | \$36,486,318 |
| Leverage (\% of Value) |  | 65.0\% |
| Interest Rate |  | 5.75\% |
| Financing Fee |  | \$364,863 |
| Type |  | Amortized |
| Amortization Years |  | 30 years |
| Annual Payment |  | 2,580,175 |


| Return Summary |  |  |  |
| :---: | :---: | :--- | ---: |
| Project Level IRR | $18.77 \%$ | Net LP IRR | $16.24 \%$ |
| Project Level EM | $2.47 x$ | Net LP EM | 2.15 x |
|  |  | Sponsor Promote | $5,695,682$ |


| Equity Splits + Waterfall |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| GP | 5.0\% | 885,506 |  |  |
| LP | 95.0\% | 16,824,615 |  |  |
|  |  | 17,710,121 |  |  |
| Preferred Return Hurdl |  | 7.0\% | Sponsor | Equity |
|  |  |  | Promote | Investors |
| from a 7.0\% IRR |  | up to a 14.0\% IRR | 25.0\% | 75.0\% |
| from a 14.0\% IRR |  | up to a $20.0 \%$ IRR | 35.0\% | 65.0\% |
| after a $20.0 \%$ IRR |  |  | 50.0\% | 50.0\% |


| Acquisition Assumptions |  |  |  |
| :---: | :---: | :---: | :---: |
| Acquisition Date |  |  | 12/31/2022 |
| Purchase Price | (entry cap rate) | 2.84\% | 40,000,000 |
| Acquisition Costs |  | 2.00\% | 800,000 |
| Interest Reserve |  | 12 month(s) | 1,560,000 |
| Tax Reserve |  | 12 month(s) | 530,121 |
| DD / Legal |  |  | 0 |
| CapEx/Renovation |  |  | 2,000,000 |
| Other |  | 1.25\% | 500,000 |
| Total |  |  | 45,390,121 |
| Keys |  |  | 106 |
| All-In Basis Per Key |  |  | 431,228 |
| Purchase Price per Key |  | 100.0\% | 377,358 |
| Mezzanine Per Key |  | 70.0\% | 264,151 |
| Senior Loan Per Key |  | 60.0\% | 226,415 |
|  |  |  |  |
| Initial Financing Assumptions |  |  |  |
| Senior Loan |  |  |  |
| Leverage on Purchase Price |  |  | 60.0\% |
| Interest Rate |  |  | 6.50\% |
| Loan Amount |  |  | 24,000,000 |
| Financing Fees |  | 1.0\% | 240,000 |
| Type |  | d | Interest Only |
| Amortization Length (Years) |  |  | 30xema |
| Payment |  |  | 1,560,000 |
| Mezz/Preferred Equity |  |  |  |
| Leverage on Purchase Price |  | 70.0\% | 10.0\% |
| Interest Rate |  |  | 13.00\% |
| Loan Amount |  |  | 4,000,000 |
| Financing Fees |  | 2.0\% | 80,000 |
| Type |  | \% | Interest Only |
| Amortization Length (Years) |  |  | 3010ats |
| Payment |  |  | 520,000 |


| Exit Assumptions |  |  |
| :---: | :---: | :---: |
| Exit Year |  | Year 7 |
| Exit NOI (Forward) |  | 4,527,602 |
| Exit Cap Rate |  | 7.50\% |
| Exit Value |  | 60,368,023 |
| Disposition Costs | 1.0\% | $(603,680)$ |
| Net Sale Proceeds |  | 59,764,343 |
| Refinancing Assumptions |  |  |
| Senior Loan (Refinance) |  |  |
| Assume Refinance? |  | Yes |
| Repay Mezzanine? | d | Yes |
| Refinance Year |  | Year 3 |
| Refinance Year Forward NOI |  | 3,929,296 |
| Refinance Year Valuation Cap Rate |  | 7.00\% |
| Refinance Year Valuation 56,132,796 |  |  |
| Leverage on Value 65.0\% |  |  |
| Interest Rate $5.75 \%$ |  |  |
| Loan Amount 36,486,318 |  |  |
| Financing Fees $\quad 1.0 \% \quad 364,863$ |  |  |
| Type Amortized |  |  |
| Amortization Length (Years) 30 years |  |  |
| Payment |  | 2,580,175 |


| P\&L Assumptions |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Year 0 | Year 1 | Year 2 | Year 3 | Year 4 | Year 5 | Year 6 | Year 7 | Year 8 | Year 9 | Year 10 | Year 11 |
| Rooms 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 |
| Rooms Annualized 38,690 | 38,690 | 38,690 | 38,690 | 38,690 | 38,690 | 38,690 | 38,690 | 38,690 | 38,690 | 38,690 | 38,690 |
| Occupancy | 55.0\% | 75.0\% | 80.0\% | 80.0\% | 80.0\% | 80.0\% | 80.0\% | 80.0\% | 80.0\% | 80.0\% | 80.0\% |
| Occupied Rooms | 21,280 | 29,018 | 30,952 | 30,952 | 30,952 | 30,952 | 30,952 | 30,952 | 30,952 | 30,952 | 30,952 |
| ADR | \$210.00 | \$252.00 | \$260.57 | \$269.43 | \$278.59 | \$288.06 | \$297.85 | \$307.98 | \$318.45 | \$329.28 | \$340.48 |
| ADR Growth |  | 20.0\% | 3.4\% | 3.4\% | 3.4\% | 3.4\% | 3.4\% | 3.4\% | 3.4\% | 3.4\% | 3.4\% |
| GOP Margin | 35.5\% | 44.9\% | 46.2\% | 46.2\% | 46.3\% | 46.4\% | 46.5\% | 46.5\% | 46.6\% | 46.7\% | 46.8\% |
| NOI Margin | 18.4\% | 33.4\% | 35.4\% | 35.5\% | 35.6\% | 35.7\% | 35.8\% | 35.9\% | 36.0\% | 36.1\% | 36.2\% |
| Food \& Beverage (POR) | 50.50 | 52.02 | 53.58 | 55.19 | 56.84 | 58.55 | 60.30 | 62.11 | 63.98 | 65.90 | 67.87 |
| Food \& Beverage Growth |  | 3.0\% | 3.0\% | 3.0\% | 3.0\% | 3.0\% | 3.0\% | 3.0\% | 3.0\% | 3.0\% | 3.0\% |
| Minor Operated Departments (POR) | 30.46 | 31.37 | 32.31 | 33.28 | 34.28 | 35.31 | 36.37 | 37.46 | 38.58 | 39.74 | 40.93 |
| Food \& Beverage Growth |  | 3.0\% | 3.0\% | 3.0\% | 3.0\% | 3.0\% | 3.0\% | 3.0\% | 3.0\% | 3.0\% | 3.0\% |
| Rooms Expense (\% of Sales) | 23.0\% | 23.0\% | 23.0\% | 23.0\% | 23.0\% | 23.0\% | 23.0\% | 23.0\% | 23.0\% | 23.0\% | 23.0\% |
| Food \& Beverage Expense (\% of Sales) | 75.0\% | 75.0\% | 75.0\% | 75.0\% | 75.0\% | 75.0\% | 75.0\% | 75.0\% | 75.0\% | 75.0\% | 75.0\% |
| Minor Operated Departments Expense (\% of Sales) | 20.0\% | 20.0\% | 20.0\% | 20.0\% | 20.0\% | 20.0\% | 20.0\% | 20.0\% | 20.0\% | 20.0\% | 20.0\% |
| Administrative and General (PAR) | 5,974 | 6,176 | 6,361 | 6,552 | 6,749 | 6,951 | 7,160 | 7,375 | 7,596 | 7,824 | 8,059 |
| Growth |  | 3.4\% | 3.0\% | 3.0\% | 3.0\% | 3.0\% | 3.0\% | 3.0\% | 3.0\% | 3.0\% | 3.0\% |
| Information and Telephone (PAR) | 1,440 | 1,498 | 1,543 | 1,589 | 1,637 | 1,686 | 1,736 | 1,788 | 1,842 | 1,897 | 1,954 |
|  |  | 4.0\% | 3.0\% | 3.0\% | 3.0\% | 3.0\% | 3.0\% | 3.0\% | 3.0\% | 3.0\% | 3.0\% |
| Marketing (PAR) | 3,947 | 4,112 | 4,236 | 4,363 | 4,494 | 4,629 | 4,767 | 4,910 | 5,058 | 5,209 | 5,366 |
|  |  | 4.2\% | 3.0\% | 3.0\% | 3.0\% | 3.0\% | 3.0\% | 3.0\% | 3.0\% | 3.0\% | 3.0\% |
| Property Operations and Maintenance (PAR) | 3,454 | 3,599 | 3,707 | 3,818 | 3,932 | 4,050 | 4,172 | 4,297 | 4,426 | 4,559 | 4,695 |
|  |  | 4.2\% | 3.0\% | 3.0\% | 3.0\% | 3.0\% | 3.0\% | 3.0\% | 3.0\% | 3.0\% | 3.0\% |
| Utilities (PAR) | 1,991 | 2,059 | 2,121 | 2,184 | 2,250 | 2,317 | 2,387 | 2,458 | 2,532 | 2,608 | 2,686 |
|  |  | 3.4\% | 3.0\% | 3.0\% | 3.0\% | 3.0\% | 3.0\% | 3.0\% | 3.0\% | 3.0\% | 3.0\% |
| Management Fee | 4.0\% | 5.3\% | 5.3\% | 5.3\% | 5.3\% | 5.3\% | 5.3\% | 5.3\% | 5.3\% | 5.3\% | 5.3\% |
| Property Taxes | 5,001 | 5,151 | 5,306 | 5,465 | 5,629 | 5,798 | 5,972 | 6,151 | 6,335 | 6,525 | 6,721 |
|  |  | 3.0\% | 3.0\% | 3.0\% | 3.0\% | 3.0\% | 3.0\% | 3.0\% | 3.0\% | 3.0\% | 3.0\% |
| Insurance | 1,500 | 1,545 | 1,591 | 1,639 | 1,688 | 1,739 | 1,791 | 1,844 | 1,900 | 1,957 | 2,015 |
|  |  | 3.0\% | 3.0\% | 3.0\% | 3.0\% | 3.0\% | 3.0\% | 3.0\% | 3.0\% | 3.0\% | 3.0\% |
| Reserve for Replacement | 3,512 | 3,829 | 4,039 | 4,160 | 4,285 | 4,413 | 4,546 | 4,682 | 4,822 | 4,967 | 5,116 |
|  |  | 9.0\% | 5.5\% | 3.0\% | 3.0\% | 3.0\% | 3.0\% | 3.0\% | 3.0\% | 3.0\% | 3.0\% |


| Entry Cap Rate | Entry <br> Purchase Price | Exit Cap Rate |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 7.00\% | 7.50\% | 8.00\% | 8.50\% | 9.00\% |
| 3.07\% | \$37,000,000 | 24.2\% \| \$34.0|3.0x | 22.6\% \| $\$ 29.7 \mid 2.8 \mathrm{x}$ | 21.1\% \| $\$ 25.9 \mid 2.6 \mathrm{x}$ | 19.6\% \| \$22.7 | 2.4 x | 18.2\% \| \$19.7| 2.2 x |
| 2.95\% | \$38,500,000 | 22.2\% \| \$32.2 | 2.9 x | 20.6\% \| $\$ 27.9$ \| 2.6 x | 19.1\% \| $\$ 24.2$ \| 2.4 x | 17.5\% \| $\$ 20.9 \mid 2.2 \mathrm{x}$ | 16.1\%\|\$17.9|2.0x |
| 2.84\% | \$40,000,000 | 20.4\% \| $\$ 30.4$ \| 2.7 x | 18.8\% \| $\$ 26.1$ \| 2.5 x | 17.2\% \| $\$ 22.4$ \| 2.3 x | 15.6\% \| $\$ 19.1 \mid 2.1 \mathrm{x}$ | 14.0\% \| \$16.1| 1.9 x |
| 2.74\% | \$41,500,000 | 18.7\% \| $\$ 28.6$ \| 2.6 x | 17.0\% \| \$24.3|2.3x | 15.4\% \| $\$ 20.6$ \| 2.1 x | 13.7\% \| $\$ 17.3 \mid 1.9 x$ | 12.1\%\|\$14.3|1.8x |
| 2.65\% | \$43,000,000 | 17.1\% \| $\$ 26.8 \mid 2.4 \mathrm{x}$ | 15.4\% \| $\$ 22.5 \mid 2.2 x$ | 13.7\% \| $\$ 18.8$ \| 2.0 x | 12.0\% \| $\$ 15.5 \mid 1.8 \mathrm{x}$ | 10.3\% \| \$12.5 | 1.7x |

Levered Project Level IRR, Profit (in \$M), EM, Exit Year NOI Margin

| ADR Growth <br> Rate per Year | Stabilized Occupancy |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 70.0\% | 75.0\% | 80.0\% | 85.0\% | 90.0\% |
| 1.4\% | -0.4\% \|-\$0.4|1.0x|29\% | 6.6\%\|\$7.5|1.4x|31\% | 12.4\% \| \$14.8| 1.8 x | $33 \%$ | 17.9\% \| $\$ 22.1$ \| $2.2 \times$ \| $35 \%$ | 23.1\% \| \$29.4 | $2.7 \times$ \| $36 \%$ |
| 2.4\% | 4.1\%\|\$4.9 | $1.3 \times$ \| $30 \%$ | 10.2\% \| \$12.7 | $1.7 \times$ \| $33 \%$ | 15.7\% \| $\$ 20.3 \mid 2.1 \times$ \| $34 \%$ | 21.0\% \| $\$ 28.0 \mid 2.6 \times$ \| $36 \%$ | 25.9\% \| $\$ 35.6\|3.0 \times\| 38 \%$ |
| 3.4\% | 7.7\%\|\$10.1|1.6x|32\% | 13.4\% \| $\$ 18.1$ \| 2.0 x | $34 \%$ | 18.8\% \| $\$ 26.1$ \| 2.5 x | $36 \%$ | 23.8\% \| $\$ 34.1$ \| 2.9 x | $37 \%$ | 28.6\% \| $\$ 42.1$ \| $3.4 \times$ \| $39 \%$ |
| 4.4\% | 11.0\% \| $\$ 15.4 \mid 1.9 \mathrm{x}$ \| $33 \%$ | 16.4\% \| $\$ 23.8$ \| $2.3 \times$ \| $35 \%$ | 21.6\% \| $\$ 32.1$ \| $2.8 \times$ \| $37 \%$ | 26.5\% \| $\$ 40.5 \mid 3.3 \times 139 \%$ | $31.2 \%$ \| \$48.9 | $3.8 \times 140 \%$ |
| 5.4\% | 13.9\% \| $\$ 20.9$ \| $2.2 \times$ \| $35 \%$ | 19.2\% \| $\$ 29.7 \mid 2.7 \times$ \| $37 \%$ | $24.3 \%$ \| $\$ 38.5\|3.2 \times\| 38 \%$ | 29.0\% \| $\$ 47.2 \mid 3.7 \times 140 \%$ | $33.6 \%$ \| $\$ 56.0 \mid 4.2 \times 141 \%$ |

Levered Project Level IRR, Profit (in \$M), EM

| Exit <br> Year | Exit Cap Rate |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 7.00\% | 7.50\% | 8.00\% | 8.50\% | 9.00\% |
| Year 6 | 20.8\% \| $\$ 25.8 \mid 2.5 \mathrm{x}$ | 18.7\% \| \$21.7|2.2x | 16.6\% \| \$18.0|2.0x | 14.6\% \| \$14.9 | 1.8 x | 12.6\% \| \$12.0|1.7x |
| Year 7 | 20.4\% \| $\$ 30.4 \mid 2.7 \mathrm{x}$ | 18.8\% \| $\$ 26.1$ \| 2.5 x | 17.2\% \| $\$ 22.4$ \| 2.3 x | 15.6\% \| $\$ 19.1$ \| 2.1 x | 14.0\% \| \$ 16.1| 1.9 x |
| Year 8 | 20.1\% \| $\$ 35.2 \mid 3.0 \mathrm{x}$ | 18.8\% \| $\$ 30.8 \mid 2.7 \mathrm{x}$ | 17.5\% \| $\$ 26.9$ \| 2.5 x | 16.2\% \| \$ 23.5 | 2.3 x | 15.0\% \| \$ 20.5 | 2.2 x |
| Year 9 | 19.8\% \| $\$ 40.4 \mid 3.3 \mathrm{x}$ | 18.7\% \| $\$ 35.8 \mid 3.0 \mathrm{x}$ | 17.6\% \| $\$ 31.8 \mid 2.8 \mathrm{x}$ | 16.6\% \| \$ 28.2 | 2.6 x | 15.6\% \| \$ 25.1 | 2.4 x |
| Year 10 | 19.5\% \| $\$ 45.8 \mid 3.6 \mathrm{x}$ | 18.6\% \| $\$ 41.0 \mid 3.3 x$ | 17.7\% \| $\$ 36.9$ \| 3.1 x | 16.9\% \| \$ $\$ 3.2$ \| 2.9 x | 16.1\%\|\$30.0|2.7x |

Levered Project Level IRR, Profit (in \$M), EM, Refinance Loan Amount (in \$M)
Refinance Rean to Value
Loan to Value

| 55.0\% | 18. |
| :---: | :---: |
| 60.0\% | 19. |
| 65.0\% | 20 |
| 70.0\% | 21. |
| 75.0\% | 23. |

$\qquad$ Refinance Cap Rate
$23.0 \%|\$ 23.1| 2.3 \times \mid \$ 49.1$
$20.5 \%|\$ 24.7| 2.4 \times \mid \$ 42.3$
$1.5 \%|\$ 24.0| 2.4 \times \mid \$ 45.3$
$7.00 \%$
17.4\% | $\$ 27.4$ | $2.5 \times$ | $\$ 30.9$ $18.1 \%|\$ 26.8| 2.5 \times \mid \$ 33.7$ $18.8 \%$ | $\$ 26.1$ | $2.5 \times$ | $\$ 36.5$ $19.6 \%$ | $\$ 25.4 \mid 2.4 \times$ | $\$ 39.3$ $20.4 \%$ | $\$ 24.8$ | $2.4 \times 1 \$ 42$
$7.50 \%$
$17.0 \%|\$ 27.9| 2.6 \times \mid$ $17.0 \%|\$ 27.9| 2.6 \times 1$ | 28.8 $18.5 \%|\$ 27.3| 2.5 \times \mid \$ 31.4$
$18.1 \%|\$ 26.7| 2.5 \times \mid \$ 34.1$ $18.8 \%|\$ 26.1| 2.5 \times \mid \$ 36.7$ $19.6 \%|\$ 25.4| 2.4 \times \mid \$ 39$. $\square$ $16.6 \%$ | \$28.0 | $2.6 \times$ | $\$ 27.0$ $17.1 \%|\$ 27.7| 2.6 x \mid \$ 29.5$ $17.6 \%$ | $\$ 27.2$ | $2.5 \times$ | $\$ 31.9$ $18.2 \%$ | $\$ 26.6|2.5 \mathrm{x}| \$ 34.4$ $18.9 \%|\$ 26.0| 2.5 \times \mid \$ 36.8$

Levered Project Level IRR, Profit (in \$M), EM

| Initial Senior Loan to Value | Mezzanine Loan to Value |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 65.00\% | 70.00\% | 75.00\% | 80.00\% | 85.00\% |
| 45.0\% | 17.4\% \| $\$ 25.7 \mid 2.3 \mathrm{x}$ | 17.6\%\|\$24.9|2.4x | 17.9\% \| $\$ 24.0 \mid 2.6 \mathrm{x}$ | 18.1\% \| $\$ 23.2 \mid 2.7 \mathrm{x}$ | 18.3\% \| $\$ 22.4 \mid 2.9 \mathrm{x}$ |
| 50.0\% | 17.8\% \| \$26.1| 2.3 x | 18.0\% \| $\$ 25.3 \mid 2.4 \mathrm{x}$ | 18.3\% \| $\$ 24.5 \mid 2.6 \mathrm{x}$ | 18.6\% \| $\$ 23.6 \mid 2.7 \mathrm{x}$ | 18.8\% \| $\$ 22.8 \mid 2.9 \mathrm{x}$ |
| 55.0\% | 18.1\% \| $\$ 26.5$ \| 2.4 x | 18.4\% \| $\$ 25.7$ \| 2.5 x | 18.7\% \| $\left.\$ 24.9\right\|^{2.6 x}$ | 19.0\% \| $\$ 24.0 \mid 2.8 \mathrm{x}$ | 19.3\% \| $\$ 23.2$ \| 3.0 x |
| 60.0\% | 18.5\% \| \$26.9 | 2.4 x | 18.8\% \| $\$ 26.1$ \| 2.5 x | 19.1\% \| $\$ 25.3$ \| 2.6 x | 19.4\% \| $\$ 24.5$ \| 2.8 x | 19.8\% \| $\$ 23.6 \mid 3.0 \mathrm{x}$ |
| 65.0\% | 18.9\% \| $\$ 27.3 \mid 2.4 \mathrm{x}$ | 19.2\% \| $\$ 26.5 \mid 2.5 \mathrm{x}$ | 19.5\% \| $\$ 25.7 \mid 2.6 \mathrm{x}$ | 19.9\% \| $\$ 24.9$ \| 2.8 x | 20.3\% \| $\$ 24.0 \mid 3.0 \mathrm{x}$ |


| Annual Cash Flows |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | $\begin{array}{r} 2023 \\ 121312023 \\ \begin{array}{c} 2023 \\ \hline \end{array} \\ \hline \end{array}$ | $\begin{array}{r} 2024 \\ 123112024 \\ Y_{\text {ear }} \\ \hline \end{array}$ |  |  | $\begin{array}{r} 2027 \\ 121312027 \\ \substack{2027 \\ \text { Year }} \\ \hline \end{array}$ |  |  | $\begin{gathered} 2030 \\ 12312030 \\ \begin{array}{c} 2023 \\ \hline \end{array} \\ \hline \end{gathered}$ | $\begin{array}{r} 2031 \\ 121312031 \\ \text { Year } \\ \hline \end{array}$ | $\begin{gathered} 2032 \\ 121312032 \\ \text { Year } 10 \end{gathered}$ | $\begin{gathered} 2033 \\ \begin{array}{c} 21 / 312033 \\ \text { Year } 11 \end{array} \\ \hline \end{gathered}$ |
| Number of Rooms | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 | 106 |
| Annual Available Rooms | 38,990 | 38,990 | 38,990 | 38,990 | 38,990 | 38.990 | 38,990 | 38,990 | 38,990 | 38,990 | 38.990 | 38,990 |
| Occupancy |  | 55.0\% | 75.\% | 80.0\% | 80.0\% | 80.0\% | 80.0\% | 80.0\% | 80.0\% | 80.0\% | 80.0\% | 80.0\% |
| Occupied Rooms |  | 21,280 | 29,018 | 30,952 | 30,952 | 30,952 | 30,952 | 30,952 | 30,952 | 30,952 | 30,952 | 30,952 |
| Average Daily Rate (ADR) |  | \$210.00 | \$252.00 | \$260.57 | \$269.43 | \$278.59 | 5288.06 | \$297.85 | \$307.98 | \$318.45 | \$329.28 | \$340.48 |
| RevPAR |  | \$115.50 | \$189.00 | \$208.45 | \$215.54 | \$222.87 | \$230.45 | S238.28 | \$246.38 | \$254.76 | \$263.42 | \$272.38 |
| Budget (Unleverea): |  |  |  |  |  |  |  |  |  |  |  |  |
| Purchase Price | (\$440,000,000) |  |  |  |  |  |  |  |  |  |  |  |
| Acquisition Costs | (800,000) |  |  |  |  |  |  |  |  |  |  |  |
| Tax Reserve | (530,121) | 530,121 |  |  |  |  |  |  |  |  |  |  |
| DD/Legal |  |  |  |  |  |  |  |  |  |  |  |  |
| CapExRenovation | $(2,000,000)$ $(5000000$ |  |  |  |  |  |  |  |  |  |  |  |
| Total Budget | (543,830,121) | \$530,121 | so | so | so | so | so | so | so | so | so | so |
| Revenue |  |  |  |  |  |  |  |  |  |  |  |  |
| Rooms |  | \$4,46,695 | \$7,32,410 | \$8,065,101 | \$8,339,314 | s8,62,851 | s,996,028 | 59,219,173 | \$9,532,625 | \$9,856,734 | \$10,191,863 | \$10,538,386 |
| Food \& Beverage |  | 1,074,886 | 1,509,445 | 1,658,377 | 1,708,128 | 1,759,372 | 1,812,153 | 1.866.518 | 1,922,513 | 1,980,189 | 2,039,594 | 2,100,782 |
| Minor Operated Departments |  | 648,121 | 910,315 | 1,000,133 | 1,030,137 | 1,061,041 | 1,092,872 | 1,125,658 | 1,159,428 | 1,194,211 | 1,230,037 | 1,266,939 |
| Tota Revenue |  | 56,191,502 | 59,73, 170 | \$10,723,610 | \$11,077,579 | \$11,443,264 | \$11,821,053 | \$12,211,349 | \$12,614,566 | \$13,031,133 | \$13,461,494 | \$13,906,107 |
| Departmental Expenses |  |  |  |  |  |  |  |  |  |  |  |  |
| Rooms Expense |  | ( $51.027,800)$ | ( $51.681,854$ ) | (\$1,84,973) | ( $51,98,042)$ | ( $11.983,256$ ) | ( $52.050,686$ ) | ( $52,120,410$ ) | ( $52,192,504$ ) | (\$5,267,049) | ( $52,344,128)$ | (s2,423,829) |
| Food \& Beverage Expense |  | (806,014) | (1,132,084) | (1,243,783) | (1,281,096) | (1,319,529) | (1,359,115) | $(1,39,888)$ | $(1,441,885)$ | $(1,485,141)$ | (1,529,696) | (1,57,587) |
| Minor Operated Departments Expense |  | (129,624) | $(182,063)$ | (200,027) | $(206,027)$ | (212,208) | (218,574) | (225,132) | $(231,886)$ | (238,842) | (246,007) | (253,388) |
| Total Departmental Expenses |  | ( $51,1963,438)$ | ( $52,996,001$ ) | ( $53,288,782$ ) | ( $53,405,166$ ) | ( $53,514,993$ ) | $(53,68,376)$ | ( $53,745,430)$ | $(53,86,274)$ | ( $53,991,032)$ | ( $54,119,832)$ | ( $54,252,803$ ) |
| Departmental Income (Loss) |  | \$4,228,063 | \$6,736,169 | \$7,424,828 | \$7,672,413 | \$7,928,271 | \$8,192,677 | \$8,465,919 | \$8,78, 292 | \$9,000,101 | \$9,341,663 | ¢9,653,304 |
| Undistributed Operating Expenses |  |  |  |  |  |  |  |  |  |  |  |  |
| Administrative and General |  | $(633,299)$ | (654,677) | (674,317) | (694,547) | (715,383) | (736,845) | (758,950) | (781,719) | (805,170) | (829,325) | (854,205) |
| Information and Telephone |  | (152,688) | (158,770) | (163,533) | (168,439) | (173,492) | $(178,697)$ | (184,058) | (189,580) | $(195,267)$ | (200,125) | (207, 159) |
| Marketing |  | (418,410) | (435,912) | (448,989) | (462,459) | (476,333) | (490,623) | (500,341) | (520,502) | (536,117) | (555,200) | (568,766) |
| Property Operations and Maintenance |  | (366,136) | (381,451) | (392,895) | (404,681) | (416,822) | (429,326) | $(442,206)$ | (455,472) | (469, 137) | (483,211) | (497,707) |
| Uuilities |  | ${ }^{(211,088)}$ | (218,245) | (224,792) | ${ }^{(231,536)}$ | (238,482) | (2245.637) | (253,006) | ${ }^{(2260.596)}$ | ${ }^{(2268,414)}$ | (276,466) | (284,760) |
| Total Undistributed Expenses |  | ( $51,781,531$ ) | ( $51,849,055$ ) | (\$1,904,527) | ( $51,961,662)$ | ( $52,020,512$ ) | ( $52,081,128$ ) | ( $52,143,562$ ) | ( $52,207,888$ ) | ( $52,274,104$ ) | ( $52,342,328)$ | ( $52,412,597)$ |
| Cash Flow After Undistributed Operating Expenses |  | \$2,446,532 | \$4,887,114 | 56,520,301 | s5,70,751 | s5,907,759 | s6,11,550 | s6,32,358 | \$6,540,423 | 56,765,997 | 56,99,335 | s7,240,706 |
| Management Fee |  | (247,660) | $(516,167)$ | (568,751) | (587,524) | (606,919) | (626,956) | (647,656) | (669,042) | (691,135) | (713,960) | (737,541) |
| Income Before Fixed Charges |  | \$2,19,872 | \$4,370,947 | \$4,951,551 | \$5,123,227 | \$5,300,840 | \$5,484,594 | \$5,674,701 | \$5,871,382 | \$6,07, 861 | 56,285,375 | S6,50, 165 |
| Fixed Charges |  |  |  |  |  |  |  |  |  |  |  |  |
| Propery Taxes |  | (530,121) | (546,025) | (562,405) | (579,278) | (596,656) | (614,556) | (632,992) | (651,982) | (671,541) | (691,688) | (712,438) |
| Insurance |  | (158,966) | (163,735) | (168,647) | (173,706) | (178,918) | (184,285) | (189,814) | (199,508) | (201,373) | (207,415) | (213,637) |
| Resene for ReplacementTotal Fixed Charges |  | $(372,250)$ | (405,877) | (428,104) | (440,947) | (454,176) | (4667,801) | (481,835) | $(496,290)$ | (511,179) | (526,514) | (542,309) |
| Total Fixed Charges |  | ( $51.061,337)$ | ( $51,115,637)$ | ( $51,159,156)$ | ( $51,193,931$ ) | ( $51,229,749)$ | ( $51,266,641$ ) | ( $51,304,641$ ) | ( $\$ 1,343,780)$ | ( $\$ 1,384,093)$ | ( $51.425,616$ ) | ( $51,468,385$ ) |
| Net Operating Income |  | \$1,13,535 | \$3,25,310 | \$3,792,394 | \$3,29,296 | \$4,071,091 | S4,217,952 | \$4,370,061 | \$4,527,602 | \$4,690,768 | 54,85,759 | S5,034,780 |
| NO1 Margin |  | 18.4\% | 33.4\% | 35.4\% | 35.5 | 35.\% | 35.7\% | 35.\% | 35.9\% | 36.0\% | 36.1\% | 36.2\% |
| Exit Cap Rate (Forward) ${ }^{\text {a }}$ ( ${ }^{\text {7.50\% }}$ |  |  |  |  |  |  |  |  |  |  |  |  |
| Exit Sales ValueDisposition Costs |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
| Net Sales Value $559,764,343$ |  |  |  |  |  |  |  |  |  |  |  |  |
| Unlevered Cash flowUnlevered Cash Flow (adj. for full equity raise upfront) | (543,830,121) | \$1,667,656 | \$3,255,310 | \$3,792,394 | \$3,929,296 | 54,071,091 | S4,217,952 | 564,134,404 | so | so | so |  |
|  | (543, 830,121) | \$1,667,656 | \$3,255,310 | \$3,792,394 | \$3,929,296 | S4,071,091 | \$4,217,952 | S64,134,404 | so | so | so | so |
| Unlevered Return Metrics |  |  |  |  |  |  |  |  |  |  |  |  |
| Peak Equity RR |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
| Profit $\$ 41,237,982$ <br> Multiple 1.94 x |  |  |  |  |  |  |  |  |  |  |  |  |
| Debt Financing: |  |  |  |  |  |  |  |  |  |  |  |  |
| Senior Loan (Refinance): |  |  |  |  |  |  |  |  |  |  |  |  |
| Beginning Balance | 0 |  |  | - ${ }^{0}$ | 36,486,318 | 36,004,106 | 35,494,167 | 34,954,906 | 0 | 0 | 0 | 0 |
| ${ }^{\text {Draw }}$ Repayment (Amortization) | 0 | 0 | 0 | 36,486,318 | 0 |  |  | , | 0 | 0 | 0 | $\bigcirc$ |
| Repayment (Amorization) | 0 | 0 | 0 | 0 | (488,212) | $(509,939)$ | (539,261) | (570,268) | 0 | 0 | 0 | 0 |
| Repayment (Sale) Ending Balance | $\bigcirc$ | $\bigcirc$ | $\bigcirc$ | ${ }_{36,486,318}^{0}$ | 36,004,106 | 35,94,167 | 34,954,906 | ${ }_{0}^{(34,384,638)}$ | 0 | $\bigcirc$ | $\bigcirc$ | $\bigcirc$ |
| Enang balance |  |  |  |  |  |  |  |  |  |  |  |  |
| Financing / Debt Placement Fees |  | 0 | 0 | (364,863) |  | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Interest Expense $\quad$ 5.75\% |  | 0 | 0 | 0 | (2,997,963) | (2,070,236) | (2,040,915) | (2,009,907) | 0 | 0 | 0 |  |



|  | Year 1 | Year 2 | Year 3 | Year 4 | Year 5 | Year 6 | Year 7 | Year 8 | Year 9 | Year 10 | Year 11 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| NOI | \$1,13, 535 | \$3,25, 310 | \$3,792,394 | \$3,929,96 | \$4,071,091 | \$4,217,952 | \$4,370,061 | \$4,527,602 | \$4,690,768 | \$4,859,759 | \$5,034,780 |
| Total Debt Serice | ( $2,080,000$ ) | ( $2,080,000$ ) | ( $2,080,000$ ) | (2,580,175) | (2,580,175) | (2,580,175) | (2,580,175) |  | 0 |  | , |
| DSCR | 0.55x | 1.57x | 1.82x | 1.52x | 1.58x | 1.63x | 1.69x | NA | NA | NA | NA |
| Senior Loan | 24,00,000 | 24,00,000 | 24,00,000 | 36,486,318 | 36,004,106 | 35,494,167 | 34,954,906 | 0 | 0 | 0 | 0 |
| Mezzanine Loan | 4,000,000 | 4,000,000 | 4,000,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |  |
| Total Debt | 28,00,000 | 28,00,000 | 28,00,000 | 36,48, 318 | 36,004,106 | 35,494,167 | 34,954,906 | 0 | 0 | 0 | 0 |
| Dett Yeild | 4.1\% | 11.6\% | 13.5\% | 10.8\% | 11.3\% | 11.9\% | 12.5\% | NA | NA | NA | NA |
| Value | 43,404,134 | 50,56, 259 | 52,390,610 | 54,28,207 | 56,23,364 | 58,267,476 | 60,368,223 | 62,54, 573 | 64,796,782 | 67,130,402 |  |
| Total Debt | 28,00,000 | 28,00,000 | 28,00,000 | 36,48,318 | 36,004,106 | 35,494,167 | 34,954,906 | 0 | 0 | 0 |  |
| Debt Loan to Value | 64.5\% | 55.4\% | 53.4\% | 67.2\% | 64.0\% | 60.9\% | 57.9\% | 0.0\% | 0.0\% | 0.0\% |  |
| Yield on Unlevered Cost | 2.6\% | 7.4\% | 8.7\% | 9.0\% | 9.3\% | 9.6\% | 10.0\% | 10.3\% | 10.7\% | 11.1\% | 11.5\% |
| Cash on Cash Yeild | 6.5\% | 6.6\% | 55.5\% | 7.6\% | 8.4\% | 9.2\% | 153.4\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% |

Sample Hotel Model
Penetration

| Subject Property Penetration |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | $\underline{2023}$ | $\underline{2024}$ | $\underline{2025}$ | $\underline{2026}$ |
| Subject |  |  |  |  |
| Occ. \% | 55.0\% | 75.0\% | 80.0\% | 80.0\% |
| \% Ch. |  | 20.0\% | 5.0\% | 0.0\% |
| ADR | \$210.00 | \$252.00 | \$260.57 | \$269.43 |
| \% Ch. |  | 20.0\% | 3.4\% | 3.4\% |
| RevPAR | \$115.50 | \$189.00 | \$208.45 | \$215.54 |
| \% Ch. |  | 63.6\% | 10.3\% | 3.4\% |
| XX Area/Market Outlook - Upper Tier Properties |  |  |  |  |
| Occ. \% | 75.7\% | 76.9\% | 75.8\% | 76.0\% |
| \% Ch. |  | 1.2\% | -1.1\% | 0.2\% |
| ADR | \$230.91 | \$234.35 | \$236.24 | \$240.92 |
| \% Ch. |  | 1.5\% | 0.8\% | 2.0\% |
| RevPAR | \$174.80 | \$180.22 | \$179.07 | \$183.10 |
| \% Ch. |  | 3.1\% | (0.6\%) | 2.3\% |
| Penetration |  |  |  |  |
| Occ. \% | 72.7\% | 97.5\% | 105.5\% | 105.3\% |
| ADR | 90.9\% | 107.5\% | 110.3\% | 111.8\% |
| RevPAR | 66.1\% | 104.9\% | 116.4\% | 117.7\% |

[^0]



[^0]:    Source: XX source company

